

MEETING: **Board of Trustees**  
 DATE: **June 28, 2016**  
 TIME: **6:00 pm**  
 LOCATION: **Room # A**

**Board Members:**

- Patrick Drouhard, Chair
- Carolyn Beal, Secretary
- Patricia Anthony
- Paul Hinkle
- D. Vincent Trago, MD
- Brent Winand
- Brad Wood

**Other Attendees**

- CJ Miller, President & CEO
- Jonathan Kelly, VP Finance
- Lorelei Heineman, VP Patient Care Services
- Thomas Freundlich, MD, Medical Staff President
- Matthew Hintz, MD Past Medical Staff President
- Cheryl Herbert, Sr. VP Regional Operations, OhioHealth
- Sandie Fisher, Executive Secretary
- Dennis Leader, Commissioner/Financial Advisor
- Jon Christensen, Board Attorney

**Other Guests:**

Sarah Crowell	Barry Myers	Grant Galbraith, MD
Conni McChesney	Mike Porter	Del Hoppes, DO
Michael Patterson	Warren Davis	Bill Addington, DO
Kay Patterson	James Tulloss, MD	

TIME	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:00	<b>Call to Order</b>	Mr. Drouhard	The meeting was called to order at 6:02 p.m.	
	<b>Approval of Minutes</b>	Mr. Drouhard	A motion was made by Mr. Hinkle and seconded by Mr. Winand to approve the minutes of the previous meeting as written.  The motion was approved unanimously.	

TIME	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
	<b>Consent Agenda</b>		<p>A motion was made by Ms. Anthony and seconded by Ms. Beal to approve the Consent Agenda as presented.</p> <p>The motion was approved unanimously.</p>	
		Mr. Miller	<p><u>Financial Reports</u> Mr. Miller reported on the combined May financials and indicated May was a good month.</p> <p>Net operating income was favorable to budget by \$80,000 which brings the year-to-date variance favorable to budget by \$420,000. The first five (5) months of 2016 have been very good.</p> <p>Key occurrences include: HCAP coming in at \$36,000 above the monthly budgeted amount (funds were received June 18), negative net revenue in surgery and anesthesia primarily due to physician outages, 340b is above budget and Mt. Gilead Primary Care will be added on board July 1, expenses are down, swing beds and ED visits are both positive to budget as is Radiology.</p> <p>Negative to volume budget included inpatient, inpatient surgery, home health, the transfer ratio, observation ratio and lab. The commercial payer mix also dropped in May but appears to have rebounded in June.</p> <p>Days cash went from 40.1 to 42.7 days and days in A/R seems to be stabilized and should start dropping.</p>	

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			<p>We expect a negative variance to budget in June due to physician outages.</p> <p>Three new lines were added to the dashboard indicators to reflect outpatient statistics.</p> <p><u>Finance Committee Minutes</u> The minutes of the June 22 Finance Committee were reviewed and in addition to the financials, a Glide Path update was given.</p> <p>A salary and wage discussion was held. There are several areas that are very difficult to recruit due to low wages. An increase in the base rate such as the one OhioHealth has recently enacted, is too expensive for MCH. The incremental increase completed for most of the nursing staff is the only increase budgeted for this year. Any other increases will need to be departmental and be creative in nature so there is no impact on the budget.</p> <p>Management's response to the auditor's letter was also shared with the Finance Committee.</p>	
		Dr. Freundlich	<p><u>Medical Staff Report –</u> Dr. Freundlich reported on the Medical Staff meeting of June 2. He addressed the chair seeking a high-level overview of the negotiation meetings with OhioHealth. Mr. Drouhard indicated he could not at this time but there may be an announcement after executive session.</p> <p><u>The Credential Committee of May 18</u> The following credential recommendations were</p>	

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			<p>approved by the Medical Staff and are now submitted for Board approval.</p> <p><u>Appointments</u></p> <ul style="list-style-type: none"> <li>• Ahmad M. Jadann, MD – Emergency Medical Staff – Emergency Medicine</li> <li>• Charles T. Webster, MD – Emergency Medical Staff – Emergency Medicine</li> <li>• Nowwar G. Mustafa, MD – Consulting Medical Staff – Cardiology</li> <li>• Alex Perchuk, MD – Telemedicine-Teleneurology Privileges</li> <li>• Scott Glasser, MD – Teleradiology Privileges</li> <li>• Amber L. Caplan, CNP – Advanced Practice Provider Staff – Ambulatory Care-Certified Nurse Practitioner</li> </ul> <p><u>Reappointments</u></p> <ul style="list-style-type: none"> <li>• William E. Addington, DO – Active Medical Staff – Ambulatory Care – Internal Medicine</li> <li>• Thomas E. Freundlich, MD – Active Medical Staff – Ambulatory Care - Family Practice</li> <li>• J Grant Galbraith, MD – Active Medical Staff – Ambulatory Care – Family Practice</li> <li>• Rebecca Crockett, DO – Courtesy Medical Staff – Gynecology</li> <li>• Michelle J. Wood, DO – Courtesy Medical Staff – Surgery</li> <li>• Mohan R. Kamadana, MD – Consulting Medical Staff – Nephrology</li> <li>• Jackson Liu, MD – Consulting Medical Staff – Nephrology</li> <li>• Ravinda Pawar, MD – Consulting Medical Staff – Nephrology</li> </ul>	

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			<ul style="list-style-type: none"> <li>• Daniella J. Copley, CRNA – Advanced Practice Provider Staff – Certified Registered Nurse Anesthetist</li> <li>• Elizabeth A. Marron, CRNA – Advance Practice Provider Staff – Certified Registered Nurse Anesthetist</li> <li>• Antonio Rosario, MD – Affiliate Staff</li> </ul> <p><u>Modification of Privileges</u> Girolamo Jerry Trotti, MD – Radiology-Teleradiology – Relinquishment of mammography privileges 3/12/16</p> <p><u>Voluntary Withdrawal</u></p> <ul style="list-style-type: none"> <li>• Jesse J. Frank, DO – Active Medical Staff – Refer and Follow Privileges – Palliative Care Privileges – effective 6/17/16</li> <li>• Deborah L. Wilson, MD – Emergency Medical Staff – Emergency Medicine – effective 6/30/16</li> </ul> <p><u>Ongoing Professional Practice Evaluation</u> The Credentials Committee reviewed the following ongoing professional practice evaluations for the following areas:</p> <ul style="list-style-type: none"> <li>• Hospitalists</li> <li>• Urgent Care – Advanced Practice Providers</li> </ul>	
		Ms. Heineman	<p><u>Administrative Report</u> Ms. Heineman reviewed the report and highlighted that the new Hospitalist group, Access Medical, will begin see MCH patients on July 28. The primary physicians for MCH will be Drs. Naveen Bekkam, Chandra Veerla, and</p>	

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			Kanwar Deep (KD) Singh.	
	<b><i>Morrow County Hospital Home Health Update</i></b>	Mr. Miller	<p>The RFP was completed and sent to four (4) different agencies; Hospice of Morrow County, Home Care Matters, Visiting Nurse Association and OhioHealth Home Care and Hospice.</p> <p>The RFP indicated the option of employing our staff and that a full complement of services should be provided. The participants have until the end of July to respond.</p> <p>It is expected a recommendation will be brought to the Board in August or no later than September.</p>	
	<b><i>Other Business: Consumer Research Summary</i></b>	Sarah Crowell	<p>Mr. Miller introduced Ms. Crowell and indicated she is the OhioHealth Marketing and Communications Manager serving Morrow County Hospital. She is on campus two days per week.</p> <p>Ms. Crowell presented the results of a consumer research survey conducted by OhioHealth for MCH. It was noted OhioHealth contracted for the \$30,000 survey at no cost to MCH.</p> <p>The results of this telephone (land-line and cellular) survey are the perceptions of the community regarding MCH, OhioHealth and</p>	

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	<i>OhioHealth Report</i>	Ms. Herbert	<p>other healthcare systems. Overall the results were very positive about MCH and OhioHealth. It was noted seven (7) zip codes that are totally within Morrow County were used.</p> <p>She highlighted on total awareness that 99% of respondents were aware of MCH, 96% were aware of OhioHealth, 86% were aware of OSU, and 53% were aware of Avita.</p> <p>In addition, less than 25% reported ever using OSU, Avita or Mount Carmel Health System whereas 58% had ever used MCH.</p> <p>At OhioHealth new employee orientation there is an executive welcome. This week when she welcomed the group she was surprised to see Dr. Jesse Frank. Dr. Frank will be heading the palliative care program at Doctors Hospital and seemed very excited about his new role.</p> <p>She reported OhioHealth announced this week they will be building six (6) new free-standing emergency facilities and adding a 26 bed hospital adjacent to the Grove City surgery center. It is expected this new facility will help decompress some of the need for beds at Grant Medical Center.</p> <p>OhioHealth is ending their fiscal year this week on June 30. They have experienced a very strong year, but cautioned that the future of healthcare is getting much harder to predict.</p>	

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			<p>Mount Gilead Mayor, Mike Porter addressed the board. He stated he was born at Morrow County Hospital and he and his family have used MCH all their lives. He expressed how much this hospital means and asked that no changes be made.</p>	
6:53 p.m.	<p><b><i>Recess for Executive Session as Defined by Ohio Revised Code Section 121.22(G)(7) Trade Secrets and Section 121.22(B)(1)</i></b></p>	Mr. Drouhard	<p>A motion was made by Ms. Anthony and seconded by Mr. Winand to recess for the stated reason and go into Executive Session at 6:53 p.m.</p> <p>The motion was unanimously approved by roll call vote.</p> <p>All non-Board members other than Mr. Leader and Mr. Christensen were excused.</p> <p>Ms. Herbert was later invited into executive session.</p>	
8:35	<p><b><i>Return to Regular Session</i></b></p>	Mr. Drouhard	<p>A motion was made by Mr. Hinkle and seconded by Dr. Trago to return to Regular Session.</p> <p>The motion was approved unanimously.</p>	
	<p><b><i>Discussion of Executive Session Topic (if any)</i></b></p>	Mr. Drouhard	<p>Mr. Drouhard announced that the Board is looking to continue a long term agreement with OhioHealth. It is not known at that this time specifically what that will entail and negotiation meetings between himself, Mr. Leader, Mr. Christensen, Ms. Herbert and Mr. Hartzell will continue. He stated an agreement will not be</p>	



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			executed until the discussion is made public.	
	<i>Action of Executive Session Discussion</i>	None		
8:37 p.m.			Being no further business, the meeting was adjourned.	
Minutes submitted by: <i>Carolyn Beal</i> Carolyn Beal, Secretary		Approved by: <i>Patrick Drouhard</i> Patrick Drouhard, Chair		