

MEETING: **Board of Trustees**

DATE: **February 28, 2017**

TIME: **6:00 pm**

LOCATION: **Room # A**

Board Members:

- Patrick Drouhard, Chair
- Carolyn Beal, Secretary
- Patricia Anthony
- Brenda Harden
- Paul Hinkle
- D. Vincent Trago, MD
- Brent Winand
- Brad Wood

Other Attendees

- CJ Miller, President & CEO
- Jonathan Kelly, VP Finance
- Lorelei Heineman, VP Patient Care Services
- Thomas Freundlich, MD, Medical Staff President
- Cheryl Herbert, Sr. VP Regional Operations, OhioHealth
- Conni McChesney, Finance Manager
- Sandie Fisher, Executive Secretary

TIME	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:00	<i>Call to Order</i>	Mr. Winand	<p>In Mr. Drouhard's absence, Mr. Winand called the meeting to order at 6:00 p.m.</p> <p>Mr. Miller made the announcement that Sandie Fisher will be retiring the end May after 19 years of services to Administration and the Board.</p> <p>Ms. Fisher was thanked for her years of service and the help she has provided to the Board members.</p>	
	<i>Approval of Minutes</i>	Mr. Winand	<p>A motion was made by Ms. Harden and seconded by Mr. Hinkle to approve the minutes of the previous meeting as written.</p> <p>The motion was approved unanimously.</p>	

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	Consent Agenda	Mr. Winand	<p>A motion was made by Mr. Wood and seconded by Ms. Beal to approve the Consent Agenda as presented.</p> <p>The motion was approved unanimously.</p>	
		Ms. McChesney	<p><u>Financial Reports</u> In Mr. Kelly's absence, Conni McChesney, Finance Manager, presented the combined financial results for January.</p> <p>Net operating income of (\$34,000) was favorable to the budget of (\$144,000) for the month. Gross patient revenue was unfavorable to budget by \$88,000. Expenses were unfavorable to budget by \$58,000.</p> <p>Hospital days in A/R decreased from 54.0 to 51.8. Days cash on hand decreased from 41.6 to 39.8 days without the recent donation to the Morrow County Hospital Foundation by OhioHealth and 55.1 days with the Foundation cash.</p> <p>Overall, Morrow County Hospital generated favorable results to budget in January. Total income improved over prior year by \$308,000.</p> <p><u>Finance Committee</u> The minutes of the February 22 meeting were reviewed.</p>	
		Dr. Freundlich	<p>Dr. Freundlich reported on the Medical Staff meeting of February 7. Mr. Rich Steele, presented an overview of the services offered by Maryhaven. They deal with drug and alcohol addiction as well as provide outpatient mental health services. The Medical Staff felt they were a valuable resource for them.</p> <p>The Medical Staff approved the credential recommendations made by the Credentials Committee and they are being forwarded to the Board for approval as follows:</p> <p><u>Credentials Committee January 18:</u></p> <ul style="list-style-type: none"> • Rami Reddy Bonam, MD - Active Medical Staff - Internal Medicine 	

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			<p>Request for Telemedicine Privileges - Teleneurology</p> <ul style="list-style-type: none"> • James M. Addington, MD • <p>Request for Telemedicine Privileges - Teleradiology</p> <ul style="list-style-type: none"> • Brian D. Zipser, MD <p><u>Reappointments for period 3-1-2017 thru 2/28/2019</u></p> <ul style="list-style-type: none"> • Sunil S. Akkina, MD - Consulting Medical Staff Nephrology • Hafiz Ayub, MD - Emergency Medical Staff - Emergency Medicine • Eric A. Hansen, MD - Active Medical Staff - Ambulatory Care - Family Practice • Vinod Koduri, MD - Active Medical Staff - Anesthesia • Vasantha K. Kumar, MD - Courtesy Medical Staff - Pain Management • Hannah A. Chadwick, PAC - Allied Health Professional - Ambulatory Care - Physician Assistant and Emergency Department (Urgent Care) Physician Assistant. <p><u>Voluntary Resignation:</u></p> <ul style="list-style-type: none"> • Julie A. Cimino, CNP - Allied Health Professional - Affiliate Staff • Eric A. Hansen, MD - Active Medical Staff - Family Practice (Hospital Privileges) • Emad Mousa, MD - Courtesy Medical Staff - Gynecology • Jayanta T. Mukherfee, MD - Consulting Medical Staff - Cardiology <p><u>Focused Practice Evaluation (FPPE) - Initial Privileges</u> The Credentials Committee reviewed the following focused professional practice evaluations for initial privileges and determined the following satisfactorily demonstrated ability to exercise the clinical privileges initially granted.</p> <ul style="list-style-type: none"> • Della Lane-Rice, CNP - Nurse Practitioner - Medical • Kristen Mueller, CNP - Nurse Practitioner - Medical • Jane I Wolfe, CNP - Nurse Practitioner - Medical 	

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			<p>Medical Staff By-laws Revision Revisions to some definitions were made on the Medical Staff Bylaws and were presented for approval to the Board.</p>	
	eICU	Ms. Heineman / Mr. Miller	<p>Ms. Heineman and Mr. Miller gave a proposal presentation to the Board on purchasing the equipment to enable Morrow County Hospital to participate in the OhioHealth eICU program. The system would entail hard wiring the three ICU rooms with the monitoring equipment plus purchasing one portable unit.</p> <p>The monitoring of patients is at no cost to MCH. The cost is in the actual equipment which through OhioHealth's bargaining power is \$155,474. Eighty-percent of that amount will be reimbursed to Morrow County Hospital through the cost report.</p> <p>The hospitalists are using the technology at Marion General and are very comfortable with it. The Medical Staff is also in full support of purchasing the technology.</p> <p>If the purchase is approved, the service could start as early as May.</p>	
	Chemistry Analyzer	Mr. Miller	<p>Mr. Miller presented a proposal for a replacement of the current chemistry analyzers. The proposed lease is a five-year program which would surpass the current OhioHealth management agreement, therefor must have Board approval.</p> <p>The current analyzer lease expires in October of this year. The back-up analyzer is over 8 years old and is owned by the hospital. The proposal would replace both of these large machines with one machine. The cost of service will go down as the new agreement through OhioHealth's bargaining power, includes the first 3 years of service at no cost. A savings of \$100,000 over 5 years will also be realized on reagents.</p> <p>The cost of the new analyzer is \$185,000 and will be financed through a lease agreement and the EPOC backup analyzer was approved with the 2017 capital budget, will be financed through capital purchase of \$31,500 with a positive five-year internal rate of return and net present value.</p>	

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	Balanced Scorecard	Mr. Miller / Ms. Heineman	<p>The Balanced Scorecard report was presented to Cheryl and the OhioHealth Executives at the QRR meeting last Tuesday. Details of the report were discussed and final quadrant scores were:</p> <ul style="list-style-type: none"> • Quality - 3.5 • Service - 2.2 • Financial - 1.6 • Culture - 2.8 	
	Administrative Council Report	Ms. Heineman	The Administrative Council Report was reviewed.	
	Ethics Advisory Committee	Ms. Heineman	Ms. Heineman presented the minutes of the September 19, 2016 Ethics Advisory meeting. The committee is comprised of hospital personnel, a Board member, (Mr. Hinkle), OhioHealth's System VP Mission, Ministry Ethics and the System Director Clinical Ethics, a local funeral home representative, a local attorney, a community member and individuals from Hospice.	
	Other Business	Mr. Miller	<p><u>Nutrition Services Discussion</u> Fifty-one percent of meals are produced on-site for on-site consumption and only 6% of all meals are for patients. Forty-nine percent are produced on-site and are distributed off-site. Most of these meals are through contractual arrangements. The largest are Seniors on Center (by Ohio District Five Area Agency on Aging), Head Start and Whetstone (through Galion YMCA). All of those contracts will end in 2017.</p> <p>While the meals generate an estimated \$37,000 in profit, the impact on the cost report is a negative \$330,000 annually, due to the fact that as a critical access hospital, MCH is cost-based reimbursed.</p> <p>The recommendation by management is to not renew any of those contracts and transition these meals to another vendor by working with each of the current organizations.</p> <p>The recommendation for the hospital cafeteria (non-patient) meals is to have</p>	

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			<p>price adjustments throughout 2017 to bring prices in line with the community. Additionally, we anticipate changes to the menu as most of our meals are very labor intensive. The cafeteria space also needs to be re-configured to accommodate healthier options in 2018.</p> <p>At the March Board meeting, management will be asking for a vote to either renew or not renew the existing contracts.</p>	
		Mr. Winand	<p><u>Appointment of Nomination Committee</u> At the March meeting, the Board will have an election of officers so a nomination committee needs to be named at this meeting. After discussion Mr. Winand appointed Ms. Harden, Mr. Hinkle and Mr. Drouhard. The committee will report back at the March meeting with their nomination of a slate of officers. The 2017-2018 slate of officers will be elected at that time.</p>	
	<i>OhioHealth Report</i>	Ms. Herbert	No report.	
7:17 p.m.	<i>Recess for Executive Session as Defined by Ohio Revised Code Section 121.22(G)(1) Compensation</i>	Mr. Winand	<p>A motion was made by Ms. Hardin and seconded by Dr. Trago to go into Executive Session for the stated reason.</p> <p>The motion was approved by roll call vote.</p> <p>Mr. Miller and Ms. Herbert were asked to remain. All others were excused.</p>	
7:59 p.m.	<i>Return to Regular Session</i>	Mr. Winand	<p>A motion was made by Mr. Hinkle and seconded by Ms. Harden to return to the Regular Session.</p> <p>The motion was approved unanimously.</p>	

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	<i>Discussion of Executive Session Topic (if any)</i>	Mr. Winand	None	
7:59 p.m.			Being no further business, the meeting was adjourned.	
Minutes submitted by: <i>Carolyn Beal</i> Carolyn Beal, Secretary		Approved by: <i>Brent Winand</i> Brent Winand, Vice Chair		