

MEETING: **Board of Trustees**  
 DATE: **February 23, 2021**  
 TIME: **6:00 p.m.**  
 LOCATION: **Zoom - Virtual**

- Board Members:
- Brent Winand, Chair
  - Brenda Harden, Secretary
  - Carolyn Beal
  - Richard Benson
  - Earl Desmond
  - Joe Dreyer
  - Dennis Leader
  - Dan Rogers

- Other Attendees
- Jon Christensen, Attorney
  - Dr. Grant Galbraith, MD, Medical Staff President
  - Le-Ann Harris, VP Patient Care Services
  - Cheryl Herbert, Sr. VP Regional Operations, OhioHealth
  - Joe Lyren, VP of Finance, OhioHealth
  - Conni McChesney, Controller
  - Eddie Lou Meimer, Guest
  - CJ Miller, President & CEO
  - Michael Patterson, Director of Operations
  - Tim Siegfried, Guest
  - Vince Trago, Guest
  - Jennifer Voltz, Executive Assistant
  - Andy Ware, Guest

*\*additional unidentified callers*

TIME	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:00 p.m.	<b>Call to Order</b>	Mr. Winand	Mr. Winand called the meeting to order at 6:00 p.m.	
	<b>Roll Call</b>	Mr. Winand	Mr. Winand called the roll.  Ms. Beal – present Mr. Benson – absent Mr. Desmond – present Mr. Dreyer – did not respond to roll due to technology issues, but was present and participated in all voting except the approval of minutes Ms. Harden – absent Mr. Leader – present Mr. Rogers – present Mr. Winand - -present	



MINUTES

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	<b><i>Approval of Minutes</i></b>	Mr. Winand	<p>A motion was made by Ms. Beal and seconded by Mr. Desmond to approve the minutes of the following meetings:</p> <ol style="list-style-type: none"> <li>1). Board of Trustees, January 26, 2021</li> <li>2). Medical Executive Committee, February 2, 2021</li> </ol> <p>The motion was approved by all in attendance.</p> <p>Ms. Beal – yes            Mr. Benson – absent            Mr. Desmond – yes            Mr. Dreyer – absent            Ms. Harden – absent            Mr. Leader – yes            Mr. Rogers – yes            Mr. Winand – yes</p>	
	<b><i>Medical Executive Committee Report</i></b>	Dr. Galbraith	<p>Dr. Galbraith presented the medical staff report and updated board members on the current status of COVID-19. He stated that cases are declining and reported that all of the county's primary care physicians had referred patients to the hospital for monoclonal antibody therapy which is an effective method for mitigating the severity of COVID symptoms.</p>	



TIME	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
	<p><b>Financial Report</b></p>	<p>Ms. McChesney</p>	<p>Ms. McChesney reviewed Finance results for January 2021.</p> <ul style="list-style-type: none"> <li>• Morrow County Hospital Net Operating Loss of \$302k compared to a budgeted loss of \$224k.</li> <li>• Net Loss was \$187k on a budgeted loss of \$105k..</li> </ul> <p><b><u>Driving Factors</u></b></p> <ul style="list-style-type: none"> <li>• Admissions and patient days were favorable to budget.</li> <li>• ED and Urgent Care visits were unfavorable to budget.</li> <li>• Favorable self-payor mix of 3.94% on a budget of 4.53%.</li> </ul> <p><b><u>Volumes</u></b></p> <p>Volume comparisons are month-to-month.</p> <p><b><u>Revenue</u></b></p> <ul style="list-style-type: none"> <li>• Gross patient revenue is 95% of budgeted revenue</li> <li>• Med/Surg &amp; ICU revenue is 157% of department budgeted revenue</li> <li>• ED &amp; Urgent Care is 70% of department budgeted revenue</li> <li>• Lab revenue is 92% of department budgeted revenue</li> </ul> <p><b><u>Expenses</u></b></p> <ul style="list-style-type: none"> <li>• Expenses were \$261k unfavorable or 14.6% to budget</li> <li>• Salaries/Benefits were unfavorable to budget \$45k.</li> <li>• Purchased services were unfavorable to budget \$154k</li> <li>• Supplies and other were unfavorable to budget \$38k</li> </ul> <p><b><u>Key Performance Indicators</u></b></p> <ul style="list-style-type: none"> <li>• Hospital Net Days in A/R decreased from 29.5 to 28.8.</li> <li>• Days Cash on Hand decreased from 209.1 to 200.4 without MCH Foundation</li> <li>• Days Cash on Hand decreased from 260.7 to 232.9 with MCH Foundation.</li> <li>• ED transfers were 10% on a budget of 8%.</li> </ul> <p>There was a discussion about the nationwide trend toward reduced volumes in emergency departments, the impact on the hospital's finances and potential future implications.</p> <p>A motion was made by Mr. Leader and seconded by Ms. Beal to approve the January 2021 financial report as presented.</p> <p>The motion was approved by all in attendance.</p>	



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			<p>Ms. Beal – yes            Mr. Benson – absent            Mr. Desmond – yes            Mr. Dreyer – yes            Ms. Harden – absent            Mr. Leader – yes            Mr. Rogers - yes            Mr. Winand – yes</p>	
	<b>January Finance &amp; Audit Minutes</b>	Mr. Winand	<p>A motion was made by Mr. Leader and seconded by Mr. Dreyer to approve the January 2021 Finance &amp; Audit Committee minutes as presented.</p> <p>The motion was approved by all in attendance.</p> <p>Ms. Beal – yes            Mr. Benson – absent            Mr. Desmond – yes            Mr. Dreyer –yes            Ms. Harden – absent            Mr. Leader – yes            Mr. Rogers - yes            Mr. Winand – yes</p>	
	<b>Administrative Council Report</b>	Ms. Harris	<p>Ms. Harris presented the administrative council report, highlighting the recent change to the COVID protocol which restricted all visitors. Patients are now permitted to have one visitor. She also reported that the hospital’s clinical staff had vaccinated 219 community members in two days.</p>	
	<b>OhioHealth Report</b>	Ms. Herbert	<p>Ms. Herbert reported that OhioHealth care sites are also providing monoclonal antibody clinics and stated that the Ohio Health Department had issued a warning of a possible April surge in COVID if the new disease variant moves more rapidly than the pace of continued vaccinations. She spoke about the fatigue of clinical providers and noted that Ohio had just reached a landmark of over 500,000 resident deaths from the disease.</p>	
	<b>New Business</b>	Mr. Christensen	<p>Mr. Christensen presented a proposed agreed entry to the matter between the hospital board of trustees and the Morrow County commissioners to appoint legal counsel for the Morrow County Health Initiative Committee. He reported that the Morrow County prosecuting attorney contacted the prosecuting attorney in Delaware County to appoint two individuals within that office to provide legal counsel to the committee. Mr. Christensen reported that the Morrow County commissioners had approved the proposed entry and that it required additional approval by the hospital board.</p> <p>A motion was made by Mr. Rogers and seconded by Mr. Leader to approve <u>via the agreed entry to be signed by the visiting judge assigned to the Morrow County Court of Common</u></p>	





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			<p><u>Pleas</u>, the appointment of attorneys from the Delaware County Prosecutor's office to provide legal counsel to members of the Morrow County HIC. The motion was approved by all in attendance.</p> <p>Ms. Beal – yes Mr. Benson – absent Mr. Desmond – yes Mr. Dreyer –yes Ms. Harden – absent Mr. Leader – yes Mr. Rogers - yes Mr. Winand – yes</p>	
	<b><i>New Business</i></b>	Mr. Dreyer	<p>Mr. Dreyer noted that, as COVID cases have recently been declining, some local groups had begun having in-person meetings and proposed that the next hospital board meeting be conducted in person, with an additional Zoom option available for virtual attendance.</p> <p>A motion was made by Mr. Leader and seconded by Mr. Dreyer to conduct the next hospital board meeting face-to-face, with a Zoom option available for virtual attendance.</p> <p>The motion was not approved and will be carried over to the March meeting for further discussion.</p> <p>Ms. Beal – no Mr. Benson – absent Mr. Desmond – no Mr. Dreyer –yes Ms. Harden – absent Mr. Leader – yes Mr. Rogers - yes Mr. Winand – no</p>	
7:13 p.m.	<b><i>Adjournment</i></b>	Mr. Winand	<p>Being no further business, a motion was made by Mr. Desmond and seconded by Mr. Dreyer to adjourn the meeting.</p> <p>The motion was approved by all in attendance.</p> <p>Ms. Beal – Yes Mr. Benson – absent Mr. Dreyer – Yes Ms. Harden – absent Mr. Leader – Yes Mr. Rogers – Yes</p>	



MINUTES

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			Mr. Winand -- Yes	

Minutes submitted by:

Approved by:

  
Brenda Harden, Secretary

  
Brent Winand, Chair

