

# MINUTES

MEETING: **Board of Trustees**  
 DATE: **March 23, 2021**  
 TIME: **6:00 p.m.**  
 LOCATION: **Zoom - Virtual**

**Board Members:**

- Richard Benson, Chair
- Earl Desond, Vice Chair
- Brenda Harden, Secretary
- Carolyn Beal
- Joe Dreyer
- Jon Mason
- Ron Ragor
- Dan Rogers

**Other Attendees**

- Jon Christensen, Attorney
- Dr. Grant Galbraith, MD, Medical Staff President
- Eric Draime
- Le-Ann Harris, VP Patient Care Services
- Cheryl Herbert, Sr. VP Regional Operations, OhioHealth
- Joe Lyren, VP of Finance, OhioHealth
- Conni McChesney, Controller
- Eddie Lou Meimer, Guest
- CJ Miller, President & CEO
- Michael Patterson, Director of Operations
- Tim Siegfried, Guest
- Vince Trago, Guest
- Jennifer Voltz, Executive Assistant
- Andy Ware, Guest

*\*additional unidentified callers*

TIME	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:06 p.m.	<b>Call to Order</b>	Ms. Harden	Being the only officer of the Board attending to this meeting, as Chair pro tem, Ms. Harden called the meeting to order at 6:06 p.m.	
	<b>Selection of Chair</b>	Ms. Harden	<p>A motion was made by Mr. Desmond to select Mr. Benson as Chair of the board. Ms. Beal seconded the motion. The motion was approved.</p> <p>Ms. Beal – yes            Mr. Benson – abstain            Mr. Desmond – yes            Mr. Dreyer – yes            Ms. Harden – yes            Mr. Mason – yes            Mr. Ragor – yes</p>	

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6:06 p.m.	<b>Call to Order</b>	Ms. Harden	Being the only officer of the Board attending to this meeting, as Chair pro tem, Ms. Harden called the meeting to order at 6:06 p.m.	
	<b>Selection of Chair</b>	Ms. Harden	A motion was made by Mr. Desmond to select Mr. Benson as Chair of the board. Ms. Beal seconded the motion. The motion was approved.  Ms. Beal – yes Mr. Benson – abstain Mr. Desmond – yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason – yes Mr. Ragor – yes	

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			Mr. Rogers – yes	
	<b><i>Selection of Vice Chair</i></b>	Ms. Harden	<p>A motion was made by Ms. Beal to select Mr. Desmond as Vice Chair of the board. Mr. Benson seconded the motion. The motion was approved.</p> <p>Ms. Beal – yes            Mr. Benson – abstain            Mr. Desmond – yes            Mr. Dreyer – yes            Ms. Harden – yes            Mr. Mason– yes            Mr. Ragor -- yes            Mr. Rogers -- yes</p>	
	<b><i>Selection of Secretary</i></b>	Ms. Harden	<p>A motion was made by Mr. Benson to select Ms. Harden as Secretary of the board. Mr. Mason seconded the motion. The motion was approved.</p> <p>Ms. Beal – yes            Mr. Benson – yes            Mr. Desmond – yes            Mr. Dreyer – yes            Ms. Harden – abstain            Mr. Mason– yes            Mr. Ragor -- yes            Mr. Rogers -- yes</p>	
	<b><i>Approval of Minutes</i></b>	Mr. Benson	<p>A motion was made by Ms. Harden and seconded by Mr. Desmond to approve the minutes of the February 23, 2021 Board of Trustees meeting.</p> <p>The motion was approved.</p> <p>Ms. Beal – yes            Mr. Benson – yes            Mr. Desmond – yes            Mr. Dreyer – yes            Ms. Harden – yes            Mr. Mason– yes            Mr. Ragor -- yes            Mr. Rogers – yes</p>	

TIME	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
	<p><b>Financial Report</b></p>	<p>Ms. McChesney</p>	<p>Ms. McChesney reviewed Finance results for February 2021.</p> <ul style="list-style-type: none"> <li>• Morrow County Hospital Net Operating Loss of \$200k compared to a budgeted loss of \$151k.</li> <li>• YTD Net Operating Loss was \$503k on a budgeted loss of \$375k.</li> <li>• Net loss was \$97k on a budgeted loss of \$44k</li> <li>• YTD Net Loss was \$283k on a budgeted loss of \$149k.</li> </ul> <p><b><u>Driving Factors</u></b></p> <ul style="list-style-type: none"> <li>• Inpatient and obs days were favorable to budget.</li> <li>• Favorable payor mix: Commercial 32.40% on a budget of 31.85%, Self-Pay Payor mix of 2.00% on a budget of 4.53%.</li> <li>• Days cash on hand increased due to receiving PPP 2 funds of \$1.9M.</li> </ul> <p><b><u>Revenue</u></b></p> <ul style="list-style-type: none"> <li>• Gross patient revenue is 97% of budgeted revenue</li> <li>• Med/Surg &amp; ICU revenue is 117% of department budgeted revenue</li> <li>• ED &amp; Urgent Care is 76% of department budgeted revenue</li> <li>• Lab revenue is 105% of department budgeted revenue</li> </ul> <p><b><u>Expenses</u></b></p> <ul style="list-style-type: none"> <li>• Expenses were \$150k unfavorable or 9.2% to budget</li> <li>• Salaries/Benefits were unfavorable to budget \$16k.</li> <li>• Purchased services were unfavorable to budget \$88k</li> <li>• Supplies and other were unfavorable to budget \$15k</li> </ul> <p><b><u>Key Performance Indicators</u></b></p> <ul style="list-style-type: none"> <li>• Hospital Net Days in A/R decreased from 28.8 to 27.0.</li> <li>• Days Cash on Hand increased from 200.5 to 232.5 without MCH Foundation</li> <li>• Days Cash on Hand decreased from 237.4 to 269.3 with MCH Foundation.</li> <li>• ED transfers were 14% on a budget of 8%.</li> </ul> <p>Ms. McChesney reported that she is waiting for a final decision regarding forgiveness of the first PPP loan and stated that the forgiveness application was submitted in November.</p> <p>Mr. Dreyer asked three questions about the finance report. Ms. McChesney provided answers for two of the questions. The third question related to end of period cash investments and required research. Ms. McChesney will contact Mr. Dreyer with the answer to his question when she has it.</p>	

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			<p>A motion was made by and seconded by to approve the February 2021 financial report as presented.</p> <p>The motion was approved by all in attendance.            Ms. Beal – yes            Mr. Benson – yes            Mr. Desmond – yes            Mr. Dreyer – yes            Ms. Harden – yes            Mr. Mason – yes            Mr. Ragor -- yes            Mr. Rogers - yes</p>	
	<b><i>Administrative Council Report</i></b>	Ms. Harris	<p>Ms. Harris presented the administrative council report. She reported that the North wing is ready for community mental health partners to lease and that the hospital continues to provide COVID vaccines.</p> <p>Mr. Dreyer commended Ms. Harris for the positive experience he had receiving his COVID vaccine last week.</p> <p>A motion was made by Mr. Dreyer and seconded by Mr. Desmond to approve the February administrative report.</p> <p>The motion was approved by all in attendance.            Ms. Beal – yes            Mr. Benson – yes            Mr. Desmond – yes            Mr. Dreyer – yes            Ms. Harden – yes            Mr. Mason– yes            Mr. Ragor -- yes            Mr. Rogers -- yes</p>	
	<b><i>OhioHealth Report</i></b>	Ms. Herbert	<p>Ms. Herbert congratulated board officers on their positions and welcomed Mr. Mason and Mr. Ragor.</p>	
6:38 p.m.	<b><i>Executive Session: For the purpose of attorney-client discussions including, without limitation, those addressed by Ohio</i></b>		<p>Mr. Dreyer made a motion to go into executive session which was seconded by Mr. Desmond.</p> <p>The motion was approved by all in attendance and the board members entered executive session with Mr. Christensen at 6:38 p.m. for a discussion of legal matters, including pending and potential litigation.</p>	

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	<b>Revised Code Section 12122 (G)(7).</b>		Ms. Beal – yes Mr. Benson – yes Mr. Desmond – yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason – yes Mr. Ragor – yes Mr. Rogers -- yes	
7:07 p.m.	<b>Return from Executive Session</b>	Mr. Benson	Mr. Desmond made a motion to return from executive session which was seconded by Mr. Rogers.  The motion was approved by all in attendance and the board members resumed regular session at 7:07.  No further discussion was held.	
7:08 p.m.	<b>Adjournment</b>	Mr. Benson	Being no further business, a motion was made by Ms. Harden and seconded by Mr. Dreyer to adjourn the meeting.  The motion was approved by all in attendance.  Ms. Beal – yes Mr. Benson – yes Mr. Desmond -- yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason – yes Mr. Ragor -- yes Mr. Rogers – Yes	

Minutes submitted by:

Approved by:



Brenda Harden, Secretary



Richard Benson, Chair