

# MINUTES

**MEETING:** Board of Trustees  
**DATE:** April 27, 2021  
**TIME:** 6:00 p.m.  
**LOCATION:** Hybrid: In-person with Zoom option

**Board Members:**

- Richard Benson, Chair
- Earl Desmond, Vice Chair
- Brenda Harden, Secretary
- Carolyn Beal
- Joe Dreyer
- Jon Mason
- Ron Ragor
- Dan Rogers

**Other Attendees**

- Tim Abraham, Guest
- Jon Christensen, Attorney
- Dr. Grant Galbraith, MD, Medical Staff President
- LeAnne Gompf, Guest
- Le-Ann Harris, VP Patient Care Services
- Cheryl Herbert, Sr. VP Regional Operations, OhioHealth
- Julie Leonhard, Guest
- Joe Lyren, VP of Finance, OhioHealth
- Conni McChesney, Controller
- Eddie Lou Meimer, Guest
- CJ Miller, President & CEO
- Michael Patterson, Director of Operations
- Tim Siegfried, Guest
- Vince Trago, Guest
- Jennifer Voltz, Executive Assistant
- Andy Ware, Guest

TIME	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:03 p.m.	<b>Call to Order</b>	Mr. Benson	Mr. Benson called the meeting to order at 6:03 p.m.	
	<b>Roll Call</b>	Ms. Voltz	Ms. Beal – present Mr. Benson – present Mr. Desmond – not present Mr. Dreyer – present Ms. Harden – present Mr. Mason – present Mr. Ragor – not present Mr. Rogers – not present	

TIME	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
	<b>Approval of Minutes</b>	Mr. Benson	<p>A motion was made by Ms. Harden and seconded by Mr. Dreyer to approve the minutes of the March 23, 2021 Board of Trustees meeting.</p> <p>The motion was approved by all in attendance.</p> <p>Ms. Beal – yes            Mr. Benson – yes            Mr. Dreyer – yes            Ms. Harden – yes            Mr. Mason– yes</p>	
	<b>Financial Report</b>	Ms. McChesney	<p>Ms. McChesney reviewed Finance results for March 2021.</p> <ul style="list-style-type: none"> <li>• Morrow County Hospital Net Operating Loss of \$186k compared to a budgeted loss of \$136k.</li> <li>• YTD Net Operating Loss was \$688k on a budgeted loss of \$512k.</li> <li>• Net Income was \$1.9M on a budgeted loss of \$17k</li> <li>• YTD Net Income was \$1.6M on a budgeted loss of \$166k.</li> </ul> <p><b><u>Driving Factors</u></b></p> <ul style="list-style-type: none"> <li>• Inpatient and obs days were favorable to budget.</li> <li>• Paycheck Protection Program Loan forgiven \$1.9M.</li> <li>• Days cash on hand increased due to receiving levy funds of \$857k.</li> </ul> <p><b><u>Revenue</u></b></p> <ul style="list-style-type: none"> <li>• Gross patient revenue is 99.7% of budgeted revenue</li> <li>• Med/Surg &amp; ICU revenue is 103% of department budgeted revenue</li> <li>• ED &amp; Urgent Care is 74% of department budgeted revenue</li> <li>• Lab revenue is 102% of department budgeted revenue</li> <li>• Radiology is 98% of department budgeted revenue</li> </ul> <p><b><u>Expenses</u></b></p> <ul style="list-style-type: none"> <li>• Expenses were \$34k favorable or 1.8% to budget</li> <li>• Salaries/Benefits were unfavorable to budget \$72k.</li> <li>• Purchased services were unfavorable to budget \$28k</li> <li>• Supplies and other were unfavorable to budget \$24k</li> </ul> <p><b><u>Key Performance Indicators</u></b></p> <ul style="list-style-type: none"> <li>• Hospital Net Days in A/R decreased from 27.0 to 26.7.</li> <li>• Days Cash on Hand increased from 232.5 to 243.6 without MCH Foundation</li> <li>• Days Cash on Hand decreased from 269.3 to 280.6 with MCH Foundation.</li> <li>• ED transfers were 9% on a budget of 8%.</li> </ul>	

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			<p>Ms. McChesney provided explanations to questions raised by Mr. Dreyer at the March Board meeting during her cash flow and balance sheet analysis.</p> <p>A motion was made by Ms. Harden and seconded by Mr. Mason to approve the March 2021 financial report as presented.</p> <p>The motion was approved by all in attendance.            Ms. Beal – yes            Mr. Benson – yes            Mr. Dreyer – yes            Ms. Harden – yes            Mr. Mason – yes</p>	
	<b><i>Finance Committee Minutes</i></b>	Mr. Benson	<p>A motion was made by Ms. Harden and seconded by Ms. Beal to approve the minutes of the April 21, 2021 Finance Committee meeting.</p> <p>The motion was approved by all in attendance.</p> <p>Ms. Beal – yes            Mr. Benson – yes            Mr. Dreyer – yes            Ms. Harden – yes            Mr. Mason – yes</p>	
	<b><i>Medical Executive Committee Report</i></b>	Dr. Galbraith	<p>Dr. Galbraith presented the Medical Executive Committee Report and reported that COVID diagnoses in Morrow County have decreased by approximately 50% each month in 2021.</p> <p>A motion was made by Ms. Beal and seconded by Mr. Dreyer to approve the Medical Executive Committee report as presented.</p> <p>The motion was approved by all in attendance.            Ms. Beal – yes            Mr. Benson – yes            Mr. Dreyer – yes            Ms. Harden – yes            Mr. Mason – yes</p>	
	<b><i>Administrative Council Report</i></b>	Dr. Harris	<p>Ms. Harris presented the administrative council report.</p> <p>A motion was made by Ms. Harden and seconded by Mr. Mason to approve the April 2021 administrative report.</p> <p>The motion was approved by all in attendance.            Ms. Beal – yes</p>	

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			Mr. Benson – yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason– yes	
	<b>OhioHealth Report</b>	Ms. Herbert	Ms. Herbert had no updates for the board members.	
	<b>Committee Appointments</b>	Mr. Benson	Mr. Benson announced the following appointments to special committees:  Finance: Mr. Benson, Mr. Mason, Mr. Ragor Performance Improvement: Ms. Beal, Ms. Harden Ethics: Ms. Harden, with additional appointment to be determined	
	<b>Appointment of Special Advisor</b>	Mr. Benson	Ms. Harden made a motion to appoint Dr. Vincent Trago as a special advisor to the Board.  Following discussion, Mr. Dreyer made a motion to postpone the vote. There was no second to Mr. Dreyer’s motion. No vote was taken.  The motion to appoint Dr. Trago passed by a majority vote of members present: Ms. Beal – yes Mr. Benson – yes Mr. Dreyer – no Ms. Harden – yes Mr. Mason - yes	
	<b>Special Recognition of Mr. Miller</b>	Dr. Harris	Dr. Harris announced that Mr. Miller received two awards this month. One award was issued by Delaware-Morrow Mental Health and Recovery Services for outstanding leadership, vision and integrity. Mr. Miller also received a proclamation from State Representative, Troy Balderson, recognizing him for outstanding leadership during the COVID-19 pandemic.	
6:45 p.m.	<b>Executive Session:</b>  <i>To discuss business and information and plans pursuant to Ohio Revised Code Section 121.22 (G)(7) and 1331.61.</i>	Mr. Benson	Ms. Beal made a motion to go into executive session to discuss business and plans which was seconded by Mr. Dreyer.  The motion was approved by all in attendance and the board members entered executive session with Mr. Christensen at 6:45 p.m. to discuss business information and plans. Ms. Beal – yes Mr. Benson – yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason - yes Mr. Benson requested that Mr. Miller join the board in Executive Session. Mr. Miller entered executive session at 6:48 p.m. and exited Executive Session at 6:59 p.m.	
7:35 p.m.	<b>Return from Executive Session</b>	Mr. Benson	The Board returned to Regular Session at 7:35 p.m. after an executive discussion of various planning options concerning hospital levies and the potential requirement for those options.	

**MINUTES**

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7:36 p.m.	<b>Adjournment</b>	Mr. Benson	<p>Being no further business, a motion was made by Mr. Dreyer and seconded by Ms. Benson to adjourn the meeting at 7:36 p.m.</p> <p>The motion was approved by all in attendance.</p> <p>Ms. Beal – yes            Mr. Benson – yes            Mr. Dreyer – yes            Ms. Harden – yes            Mr. Mason - yes</p>	

Minutes submitted by:



Brenda Harden, Secretary

Approved by:



Richard Benson, Chair