

MEETING: **Board of Trustees**
DATE: **July 27, 2021**
TIME: **6:00 p.m.**
LOCATION: **Hybrid: In-person with
Zoom option**
Room A

Board Members:

- Richard Benson, Chair
- Earl Desmond, Vice Chair
- Brenda Harden, Secretary
- Carolyn Beal
- Joe Dreyer
- Jon Mason
- Ron Ragor
- Dan Rogers
- Vince Trago, Physician
Healthcare Advisor
- Eddie Lou Meimer,
Parliamentarian

Other Attendees

- Tim Abraham, Guest
- Shelly Burgin, Guest
- Donna Carver, Guest
- Jon Christensen, Attorney
- Dr. Grant Galbraith, MD, Medical Staff President
- Le-Ann Harris, VP Patient Care Services
- Cheryl Herbert, Sr. VP Regional Operations, OhioHealth
- Frank Hickman, Guest
- Joe Lyren, Guest
- Conni McChesney, Controller
- Eddie Lou Meimer, Guest
- CJ Miller, President & CEO
- Michael Patterson, Director of Operations
- Tim Siegfried, Guest
- Lois Stauffer, Guest
- Alberta Stojkovic, Guest
- Cheryl Sumner, Guest
- Michael Sumner, Guest
- Jennifer Voltz, Executive Assistant
- Andy Ware, Guest

*additional unidentified callers

TIME	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:00 p.m.	Call to Order	Mr. Benson	Mr. Benson called the meeting to order at 6:00 p.m.	
	Roll Call	Ms. Voltz	Ms. Beal – present Mr. Benson – present Mr. Desmond – present Mr. Dreyer – present Ms. Harden – present Mr. Mason– not present for roll call, but joined meeting at 6:09 p.m. Mr. Ragor – not present Mr. Rogers – present	
	Appointment of Eddie Lou Meimer as Parliamentarian	Mr. Benson	Mr. Benson appointed Eddie Lou Meimer as parliamentarian.	
	Approval of Minutes	Mr. Benson	A motion was made by Mr. Dreyer and seconded by Ms. Beal to approve the amended minutes from the June 22, 2021 regular board meeting. The motion was approved by all in attendance. Ms. Beal – yes Mr. Benson – yes Mr. Desmond – yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason– not present Mr. Ragor – not present Mr. Rogers – yes A motion was made by Mr. Desmond and seconded by Mr. Dreyer to approve the minutes of the June 28, 2021 special board meeting as presented. . The motion was approved by all in attendance. Ms. Beal – yes Mr. Benson – yes Mr. Desmond – yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason– not present Mr. Ragor – not present Mr. Rogers – yes	
	Financial Report	Ms. McChesney	Ms. McChesney reviewed finance results for June 2021. <ul style="list-style-type: none"> Net Operating Loss of \$159k on a budgeted loss of \$205k. 	

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			<ul style="list-style-type: none"> • YTD Net Operating Loss was \$467k on a budgeted loss of \$1M. • Net Income was \$48k on a budgeted loss of \$90k • YTD Net Income was \$2.2M on a budgeted loss of \$315k <p><u>Driving Factors</u></p> <ul style="list-style-type: none"> • Ancillary volumes were favorable to budget • Contractual adjustments were favorable to budget \$250k • Favorable payor mix: Commercial -32.1% on a budget of 31.9%, Self-pay – 2.8% on a budget of 4.5% <p><u>Volumes</u></p> <ul style="list-style-type: none"> • Patient days are favorable to budget • ED and Urgent Care visits are unfavorable to budget • Ancillary service volumes (rehab, radiology, lab) were favorable to budget • Surgery volumes remain under budget, with surgery revenues over budget <p><u>Revenue</u></p> <ul style="list-style-type: none"> • Gross Patient Revenue is 99% of budgeted revenue • Med/Surg & ICU revenue: 94% of department budgeted revenue • ED & Urgent Care: 82% of department budgeted revenue • Surgery: 107% of department budgeted revenue • Lab revenue: 95% of department budgeted revenue • Radiology: 107% of department budgeted revenue <p><u>Expenses</u></p> <ul style="list-style-type: none"> • Expenses were \$70k unfavorable, or 3.8% to budget • Salaries/Benefits were favorable to budget \$39k • Purchased services were unfavorable to budget \$36k • Supplies and other were unfavorable to budget \$49k <p><u>Key Performance Indicators</u></p> <ul style="list-style-type: none"> • Hospital Net Days in A/R decreased from 30.5 to 27.8 • Days Cash on Hand decreased from 232.0 to 227.9 without MCH Foundation. • Days Cash on Hand decreased from 268.4 to 264.4 with MCH Foundation • ED transfers were 9% on a budget of 8%. <p>A motion was made by Mr. Mason and seconded by Mr. Rogers to approve the June 2021 financial report as presented.</p>	

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			<p>The motion was approved by all in attendance.</p> <p>Ms. Beal – yes Mr. Benson – yes Mr. Desmond – yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason – yes Mr. Ragor – not present Mr. Rogers – yes</p>	
	<p>Finance Committee Minutes</p>	<p>Mr. Desmond</p>	<p>A motion was made by Ms. Beal and seconded by Ms. Harden to approve the minutes of the July 21, 2021 Finance Committee meeting as presented.</p> <p>The motion was approved by a majority in attendance.</p> <p>Ms. Beal – yes Mr. Benson – yes Mr. Desmond -- yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason – yes Mr. Ragor – not present Mr. Rogers – yes</p>	
	<p>Ethics Advisory Committee</p>		<p>A motion was made by Mr. Rogers and seconded by Ms. Harden to approve the minutes of the June 21, 2021 Ethics Advisory Committee meeting as presented. The motion was approved by all in attendance.</p> <p>Ms. Beal – yes Mr. Benson – yes Mr. Desmond -- yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason – yes Mr. Ragor – not present Mr. Rogers -- yes</p>	
	<p>Administrative Council Report</p>	<p>Dr. Harris</p>	<p>Dr. Harris reported that the Diversity and Inclusion Council is participating in the upcoming Mansfield Pride Parade. In August, the group will provide staff education about the unique health care needs of the Amish community. The hospital is participating in health and wellness fairs at Mt. Gilead and Northmor schools. Administrative offices were recently updated with new flooring, installed by the facilities department.</p>	

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			The hospital newsletter is returning, with a facelift, and will be mailed to approximately 11,000 households in the coming weeks. Dr. Harris reported that hospitalizations for Covid-19 are increasing slightly and that the vaccination rate for Morrow County is approximately 34%.	
	OhioHealth Report	Ms. Herbert	Ms. Herbert reported that OhioHealth is seeing a rise in hospitalizations due to Covid. She stated that many hospitals across the state are considering non-discretionary vaccinations for staff and that the Veteran's Administration has already implemented this policy.	
	Discussion with Phil Ennen	Board Members	Mr. Benson introduced Phil Ennen who has 32 years of senior hospital leadership experience in Bryan, Ohio which is home to two critical access hospitals. Mr. Ennen and board members discussed the following: 1). The new federal Rural Emergency Health designation 2). The current reimbursement model's effect on critical access hospitals 3). The RFP process and timeline 4). Community/public relations	
7:38: p.m.	Executive Session for the purpose of: Attorney-client discussions, including without limitation, those addressed by O.R. C. section 121.22 (G)(3) Trade secrets as defined by O.R.C. section 121.22 (G)(7)	Mr. Desmond	A motion was made by Mr. Desmond and seconded by Ms. Harden to go into executive session for attorney-client discussions and to discuss trade secrets. The motion was approved by all in attendance and the board members entered executive session with Mr. Christensen at 7:38 p.m. Ms. Beal – yes Mr. Benson – yes Mr. Desmond -- yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason– yes Mr. Ragor – not present Mr. Rogers -- yes	
8:31 p.m.	Return from Executive Session	Mr. Benson	The Board discussed extension of the current management agreement with OhioHealth in executive session. A motion was made by Mr. Dreyer and seconded by Ms. Harden to return from executive session at 8:31 p.m. The Board and Mr. Christensen returned to Regular Session at 8:31 p.m. Mr. Dreyer made a motion, which was seconded by Mr. Desmond, that Mr. Benson or his designee work with OhioHealth to sign a one-year extension of the current management agreement. Ms. Beal - yes Mr. Benson- abstain Mr. Desmond – yes	

MINUTES

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			Mr. Dreyer – yes Ms. Harden - yes Mr. Mason – yes Mr. Ragor – not present Mr. Rogers - yes	
8:35: p.m.	Adjournment	Mr. Benson	Being no further business, a motion was made by Mr. Dreyer and seconded by Mr. Desmond to adjourn the meeting at 8:35 p.m. The motion was approved by all in attendance. Ms. Beal – yes Mr. Benson – yes Mr. Desmond – yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason– yes Mr. Ragor – not present Mr. Rogers -- yes	

Minutes submitted by:


 Brenda Harden, Secretary

Approved by:


 Richard Benson, Chair