

Meeting	Board of Trustees
Date	December 13, 2022
Time	6:30 pm
Location	Conference Room A

Board Members:

- ☒ Richard Benson
- ☒ Earl Desmond, Vice Chair
- ☒ Brenda Harden, Secretary
- ☒ Joe Dreyer, Chair
- ☒ Jon Mason
- ☒ Ron Ragor
- ☒ Dan Rogers
- ☒ Jennifer Williams

Other Attendees:

- ☒ Andy Ware, guest
- ☒ Frank Hickman, guest
- ☒ Jon Christensen, Attorney
- ☒ Cheryl Herbert Sr. VP Regional Operations, OhioHealth
- ☒ Conni McChesney, Controller
- ☒ Eddie Lou Meimer, Parliamentarian
- ☒ Jessica Schwartz, Director & CNO
- ☐ Ronda Sigfried, guest
- ☒ Tim Siegfried, guest
- ☒ Kirsten Osborn, Executive Assistant
- ☒ Vincent Trago, Physician Healthcare Advisor
- ☒ Mike Hyek, President & CEO
- ☐ Connie Sharrock, guest
- ☒ Matthew Hintz, Medical Staff
- ☐ Grant Galbraith, Medical Staff
- ☐ Pam Ulise, Guest
- ☒ Julie Wick, Guest
- ☐ Cheryl Summer, Guest
- ☐ Tim Abraham, Guest
- ☐ Tiffany Sayre, Quality & Risk Manager
- ☐ Joseph Lyren, VP Finance, OhioHealth

	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:32 p.m.	Call to Order	Mr. Dreyer	Mr.Dreyer called the meeting to order at 6:32 pm.	
	Roll Call	Ms. Osborn	Mr. Benson – present Mr. Desmond – present Mr. Dreyer – present Ms. Harden – present Mr. Mason– present Mr. Ragor – present Mr. Rogers – present Ms. Williams –present	
	Approval of Board of Trustees Minutes, October 25, 2022	Mr. Desmond	Members of the Board of Trustees approved the minutes of the regular Board of Trustees meeting October 25, 2022 as presented. Mr.Rogers made a motion to approve the minutes of the October 25, 2022 Board of Trustees meeting which was seconded by Mr. Ragor. The motion passed by a unanimous vote.	
	October 2022 Financial Results November 16, 2022 Finance & Audit Committee Minutes	Ms. McChesney	Ms.McChesney presented the October 2022 financial report. She highlighted the following: <ul style="list-style-type: none"> Net Operating loss of \$184k on a positive budgeted Net Operating Income of \$8k YTD Net Operating Income of \$1.1M on a budgeted Net Operating Income of \$104k Net Income was \$2k on a budget Net Income of \$127k YTD Net Income was \$2.3M on a budgeted Net Income of \$1.3M <u>Driving Factors</u> Gross Patient Revenue favorable by \$300k Medicare/Medicare Mgd Care Payor Mix- over budget by 4.8 % <u>Volumes</u> <ul style="list-style-type: none"> Admissions had a negative variance of (6), or -27.0% Observations had a negative variance of (1), or -3.2% ED had a positive variance of 78, or 13.3% Surgeries had a positive variance of 13,or 23.2% <u>Revenue</u> <ul style="list-style-type: none"> Gross Patient Revenue was \$300k favorable to budget <u>Payor Mix</u> <ul style="list-style-type: none"> Medicare was 25.57% on a budget of 22.98% Medicaid was 2.36% on a budget of 1.39% 	

			<ul style="list-style-type: none"> Commercial was 28.28% on a budget 32.78% Self-Pay was 3.05% on a budget of 3.71% <p><u>Expenses</u></p> <ul style="list-style-type: none"> Expenses were \$155k or 9% unfavorable to budget Salaries & Wages were \$46k or 8% unfavorable to budget Purchased Services were \$46k or 13% unfavorable to budget Professional Fees were \$61k or 33% unfavorable to budget <p><u>Key Performance Indicators</u></p> <ul style="list-style-type: none"> Hospital Net Days in A/R increased from 31.7 to 33.3 Days Cash on Hand decreased from 290.5 to 286.5 without MCH Foundation. Days Cash on Hand increased from 326.7 to 327.0 with MCH Foundation. ED transfers were 7% on a budget of 8%. <p>Mr. Ragor made a motion to approve the minutes of the November 16, 2022 Finance & Audit meeting which was seconded by Mr. Rogers The motion passed by a unanimous vote.</p>	
	November 2022 Financial Results	Ms. McChesney	<p>Ms.McChesney presented the November 2022 financial report. She highlighted the following:</p> <ul style="list-style-type: none"> Net Operating income of \$145k on a positive budgeted Net Operating Income of \$11k YTD Net Operating Income of \$1.2M on a budgeted Net Operating Income of \$115k Net Income was 331k on a budget Net Income of \$127k YTD Net Income was \$2.6M on a budgeted Net Income of \$1.4M <p><u>Driving Factors</u></p> <p>Gross Patient Revenue favorable by \$477k Favorable Payor Mix with Commercial increasing to 32.97% (up 4.7% versus prior month)</p> <p><u>Volumes</u></p> <ul style="list-style-type: none"> Admissions had a negative variance of (5), or -20.1% Observations had a negative variance of (1), or 24.5% ED had a positive variance of 139, or 13.3% Surgeries had a positive variance of 27, or 48.2% <p><u>Revenue</u></p> <ul style="list-style-type: none"> Gross Patient Revenue was \$477k favorable to budget <p><u>Payor Mix</u></p> <ul style="list-style-type: none"> Medicare was 18.81% on a budget of 22.98% Medicaid was 2.76% on a budget of 1.39% Commercial was 32.97% on a budget 32.78% Self-Pay was 3.93% on a budget of 3.71% <p><u>Expenses</u></p>	

			<ul style="list-style-type: none"> • Expenses were \$281k or 16% unfavorable to budget • Salaries & Wages were \$48k or 9% unfavorable to budget • Purchased Services were \$43k or 9% unfavorable to budget • Professional Fees were \$54k or 31% unfavorable to budget <p><u>Key Performance Indicators</u></p> <ul style="list-style-type: none"> • Hospital Net Days in A/R increased from 33.3 to 38.3 • Days Cash on Hand decreased from 286.5 to 280.7 without MCH Foundation. • Days Cash on Hand increased from 327.0 to 315.6 with MCH Foundation. • ED transfers were 4% on a budget of 8%. 	
	<p><i>Approval of Medical Executive Committee Minutes December 6, 2022</i></p>	Dr. Hintz	<p>Dr. Hintz shared every three years the Rules and Regulations of the Medical Staff and Allied Health Professional Manual have to be approved in order to be Joint Commission compliant. The Rules and Regulations for the Medical Staff and Allied Health Professional Manual were reviewed and approved with no changes.</p> <p>Cardinal center will be getting a new MD (Dr. Corbean) starting in October 2023. In January there will be a new NP starting at Mount Gilead primary care.</p> <p><u>CREDENTIALS COMMITTEE – December 6, 2022 APPOINTMENTS</u></p> <ol style="list-style-type: none"> 1. Subhajit Datta, MD - General Surgery - Thoracic 2. Analkumar Parikh, MD-Consulting - Interpretation of Noninvasive Vascular Testing 3. Martha Rachedi, MD - Emergency Medical - Emergency Medicine 4. Robert Sivier, MD – Emergency Medical – Emergency Medicine 5. Sandra Thrasher, MD – Courtesy - Anesthesia <p><u>NON-STAFF APPOINTMENTS</u></p> <ol style="list-style-type: none"> 1. Jeffrey Donaldson, MD - Telemedicine-Radiology 2. Fred Moeslein, MD - Telemedicine-Radiology 3. Amit Newatia, MD - Telemedicine-Radiology 4. Ebru Unlu, MD – Telemedicine - Radiology <p><u>STAFF REAPPOINTMENTS</u></p> <ol style="list-style-type: none"> 1. Fadel Elkhairi, MD – Courtesy - Urology 2. John Slomsky, DPM – Courtesy - Podiatry <p>Ms. Harden made a motion to approve the minutes of the December 6, 2022 Medical Executive Committee meeting which was seconded by Mr.Desmond. The motion passed by a unanimous vote.</p>	
	<i>Administrative Report</i>	Ms. Schwartz	<p>Ms. Schwartz presented the administrative report highlighting:</p> <p><u>Operational Updates:</u></p>	

			<ul style="list-style-type: none"> • Nuclear Med room renovation is completed. Camera is expected to ship mid-December. No downtime expected during installation. • MSC has seen an increase in nurse visits. This is largely due to Dr. Exten and Dr. Cray. • Renovation/floor resurfacing in the front lobby restrooms • New sink in surgery was delivered and installed • Working on completing the LED lights in the parking lots and getting an addition HVAC unit on generator power. • MCH welcomed more than 100 people to the 70th Anniversary celebration in October. • The quarterly community newsletter will go out to residents in Mid December. This issue features a patient testimonial from a local resident who received well-rounded care locally. • Retirement Celebration- Cheryl young retired after working for MCH and serving the community for 43 years. <p><u>Patient Safety & Clinical Quality:</u></p> <ul style="list-style-type: none"> • The Joint Commission was on site in November and completed their survey. We have submitted the corrections to their finding and we are awaiting to hear back if more information is needed. We anticipate no issues and will be looking forward to receiving our accreditation letter. 	
	<i>Chairman Updates</i>	Mr. Dreyer	<p>Mr. Dreyer and Mr. Christensen shared information from a mediation of the Hospital's case against Cincinnati Insurance Company based on its refusal to honor its obligations to pay the Hospital's legal costs in the Hospital's litigation with the Morrow County Commission. Mr. Dreyer informed the Board that he negotiated a \$400,000 settlement that required a board vote to become effective, and shared the draft settlement agreement with the Board.</p> <p>Following discussion, a motion was made by Mr. Desmond and seconded by Mr. Benson to approve the settlement agreement and authorize Mr. Dreyer to sign it. The motion was duly approve by board vote as follows:</p> <p>Mr. Benson – yes Mr. Desmond – yes Mr. Dreyer – yes Ms. Harden – yes Mr. Mason– yes Mr. Ragor – yes Mr. Rogers – yes Ms. Williams – yes</p> <p>The Chairman shared a copy of a letter from John McWhorter from OhioHealth that conveyed an interest on the part of OhioHealth in open, transparent communication between the hospital board, the county commissioners and OhioHealth about a deeper, longer-term relationship between OhioHealth and</p>	

MINUTES

			Morrow County Hospital. Among opportunities listed in the letter were the implementation of the EMR platform, EPIC to include Morrow County Hospital; growing OhioHealth's presence in the county through new services and locations; and employment of Morrow County Hospital associates by OhioHealth.	
8:02pm	Adjournment	Mr. Desmond	Being no further business, a motion was made by Mr. Desmond and seconded by Mr. Ragor to adjourn the meeting at 8:02 p.m. The motion passed by unanimous vote.	

Minutes submitted by:

Approved by:



Brenda Harden, Secretary



Elwyn Dreyer, Chair