MINUTES

Meeting	Board of Trustees
Date	August 29, 2023
Time	6:30 pm
Location	Conference Room A

Board Members:

- ☒ Richard Benson
- ☒ Ron Ragor, Vice Chair
- ☒ Brenda Harden, Secretary
- ☒ Joe Dreyer, Chair
- ☒ Earl Desmond
- ☒ Carolyn Beal
- ☒ Jennifer Williams
- ☒ Lois Stauffer

Other Attendees:

- ☒ Jon Christensen, Attorney
- ☒ Jason Gates, Controller
- ☐ Eddie Lou Meimer, Parliamentarian
- ☒ Jessica Schwartz, Director & CNO
- ☒ Kirsten Osborn, Executive Assistant
- ☒ Vincent Trago, Physician Healthcare Advisor
- ☒ Mike Hyek, President & CEO
- ☒ Matthew Hintz, Medical Staff

	TOPIC	LEADER	DISCUSSION / RECOMMENDATIONS	FOLLOW-UP
6:30 p.m.	***Call to Order***	Mr. Dreyer	Mr. Dreyer called the meeting to order at 6: p.m.	
	Roll Call	Ms. Osborn	Ms. Beal- Present Mr. Benson- Present Mr. Desmond- Present Mr. Dreyer- Present Ms. Harden- Present Mr.Ragor- Present Ms. Stauffer- Present Ms. Williams- Present	
	Approval of Board of Trustees Minutes, July 25, 2023	Mr. Dreyer	Members of the Board of Trustees approved the minutes of the regular Board of Trustees meeting July 25, 2023 as presented. Ms. Beal made a motion to approve the minutes of the July 25, 2023 Board of Trustees meeting which was seconded by Ms.Stauffer. The motion passed by a unanimous vote.	
	July 2023 Financial Results ***August 16, 2023 Finance & Audit Committee Minutes***	Mr. Gates	Mr. Gates presented the July 2023 financial report. He highlighted the following: • Net Operating income of -$275k on a budgeted Net Operating Income of $45k • Net Income with levy was -$113k on a budget Net Income of $167k **Driving Factors** • Lower than anticipated volumes in key areas, e.g. surgery & lab • Unfavorable to Budgeted Gross &Net Patient Revenue • Unfavorable to Budgeted Total Operating Expenses • Commercial continues to be unfavorable to budget, with a majority of the shift going to Governmental Payors **Volumes** • Admissions had a negative variance of -9, or -48.6% • Patient days had a negative variance of -20, or -29.8% • Urgent Care had a negative variance of -47, or -18% • Surgeries had a negative variance of -15, or -62.5% • Rehab had a positive variance of 62, or 2.4% • Radiology had a positive variance of 2, or 0.1% • Laboratory had a negative variance of 409, or -4.9% **Revenue** • Gross Patient Revenue was $228k unfavorable to budget • Radiology was $91k or 8% favorable to budget • Surgery was $82k or 15% unfavorable to budget	

			• MSC $42k or 50% favorable to budget • Lab was $95k or 11% unfavorable to budget **Payor Mix** • Medicare was 18.68% on a budget of 21.93% • Medicaid was 1.39% on a budget of 1.72% • Commercial was 28.78% on a budget 31.66% • Self-Pay was 2.10% on a budget of 3.12% **Expenses** • Expenses were $83k or 4% unfavorable to budget • Purchased services were $46k or 12% unfavorable to budget. • Professional Fees were $24k or 13% unfavorable to budget **Key Performance Indicators** • Hospital Net Days in A/R decreased from 44.20 to 38.84 • Days Cash on Hand increased from 277 to 287 without MCH Foundation.(12-month average is 289) • Days Cash on Hand decreased from 320 to 312 with MCH Foundation. (12-month average is 326) • ED transfers were 6% on a budget of 8% Mr. Bensen made a motion to approve the minutes from the August 16, 2023 Finance & Audit meeting which was seconded by Ms. Harden. The motion was passed by a unanimous vote.	
	Approval of Medical Executive Committee August 1, 2023	Dr. Hintz	The following items were reviewed by the committee. Members were given an opportunity to remove items from the consent agenda for further discussion. The consent agenda included the following: Minutes: • Medical Executive Committee – June 6, 2023 • Credentials Committee – August 1, 2023 • Infection Prevention Committee and Antimicrobial Stewardship Committee – July 20, 2023 (Antimicrobial Stewardship rescheduled) • Pharmacy & Therapeutics Committee – July 28, 2023 • Surgery, Anesthesia, Blood Use & Tissue Review Committee – July 25, 2023 Mortality Reports • June 2023 • July 2023 CREDENTIALS COMMITTEE – August 1, 2023 APPOINTMENTS 1. Paul Bonner, DO – Courtesy – General Surgery 2. Sally George, MD – Courtesy – General Surgery 3. Kourtney Gossard, PA-C – Allied Health – ED/Urgent Care 4. Anthony Persino, MD – Consulting – Anesthesia	

			5. Kelly Tucker, MD – Courtesy – Gynecology NON-STAFF APPOINTMENTS 1. Cassy Cook, MD – Telemedicine – Radiology 2. Joseph Ifokwe, MD – Telemedicine – Radiology 3. Francisco Lazaga, MD – Telemedicine – Radiology 4. Steve Nelson, MD – Telemedicine – Radiology 5. Ted Seltman, MD – Telemedicine – Radiology 6. Ammar Taha, MD – Telemedicine – Radiology STAFF REAPPOINTMENTS 1. Betty Mitchell, MD – Emergency Medical – Emergency Medicine George Mark Seher, DO – Emergency Medical – Emergency Medicine Mr. Desmond made a motion to approve the minutes from the August 1, 2023 Medical Executive Committee meeting which was seconded by Ms. Harden. The motion was passed by a unanimous vote.	
	Administrative Report	Ms. Schwartz	Ms. Schwartz presented the administrative report highlighting: **Operational Updates:** • Nutrition Sustainability project • Mike was the presenter at the Morrow County Camber meeting in August • Leadership is participating in OhioHealth Manager Core training. • Dr. Battin has her first GYN surgery schedule in September • Dr. George will start in the clinic on September 11th, she is our fourth general surgeon • New physical therapist to start mid- September • Hired a Lab Coordinator- which helps support the manager and team especially with CAP readiness and compliance • On track with the new chemistry analyzer. Preconstruction is complete and water system to be delivered on 8/23, analyzer to be delivered 9/11 with a tentative go-live of January 23rd, 2024 **Patient Safety & Clinical Quality:** • FDA inspection for Mammography Quality Standards Act and Program was completed with no citations. **Service Excellence:** • Mike and Jessica presented the Press Ganey Scores- Board Presentation to part of the ED team and are working on scheduling this for the rest of the team.	
	OhioHealth Updates	Mr. Hyek	None to share.	

	Mission Moments	Mr. Hyek & Ms. Schwartz	Mr. Hyek presented this week's Press Ganey survey OP comment sjust show a sampling of the comments we receive. Dr. Hintz shared a new patient had come to the hospital for a minor procedure, and he had the best experience and is very happy with the hospital.	
	Emergency Dept Physician Providers Contract	Mr. Hyek	Mr. Hyek shared with the Board Member's that MCH Admin has been working with TeamHealth on negotiating their new contract for our ED Providers/Physicians. The contract is for 5 years. Mr. Hyek presented the financials over the 5 year contract. He presented this to the Board for approval to move forward with the presented negotiation offer. A motion to approve the negotiation offer with TeamHealth was made by Ms. Beal and seconded by Ms. Williams. This motion also went through the following roll call approval: Ms. Beal – Yes Mr. Benson – Yes Mr. Desmond – Yes Mr. Dreyer – Yes Ms. Harden – Yes Mr. Ragor – Yes Ms.Stauffer– Yes Ms. Williams – Yes	
	Negotiations Committee Updates	Ms. Williams	Ms. Williams shared OhioHealth is not yet ready to deliver a proposal. Ms. Williams also stated that neither party needs this to be rushed, therefore this delay is not a negative. She also stated she does not want to put a date on getting any information.	
	Public Comments		Teresa Fox shared she is happy to hear that MCH is in negotiations with OhioHealth.	
	Adjournment	Mr. Dreyer	Being no further business, a motion was made by Mr. Desmond and seconded by Mr. Bensen to adjourn the meeting at 8:30 p.m. The motion passed by unanimous vote.	

Minutes submitted by:

Brenda Harden, Secretary

Approved by:

Elwain Dreyer, Chair